



Ad Hoc Expert Group Meeting

Enhancing Domestic Resource Mobilization through Digital Technologies in North Africa

Rabat, 12 November 2025

Provisional programme of work

Day 2: November 12

8:30 – 9:00 a.m. Registration

9.0 – 9.30 a.m. Opening statements

- Adam Elhiraika, Director, Sub-regional Office for North Africa, Economic Commission for Africa (UNECA)
- Presentation of the objectives of the meeting and of the programme of work: ECA-SRO-NA (UNECA)

9.30– 11 a.m. Session 1: Domestic resource mobilization in North Africa, experience sharing

Moderator: TBD

The first session, *Domestic resource mobilization in North Africa: experience sharing*, will showcase country experiences in enhancing DRM, through tax reform and fiscal governance, enabling participants to exchange lessons and identify common priorities for improved DRM in the subregion. The session will be divided into two parts. In the first part, ECA-SRO NA will present its work to enhance domestic resource mobilization in the subregion, focusing on tax administration and policy reforms. In the second part, experts from member States will present their country's experience, covering both tax and nontax revenue mobilization:

Panel starting with 1 presentation:

- "Mobilizing tax revenues in Africa: a central challenge for development" - Arthur Minsat
OECD Development Center
- ECA's work on DRM – Adam Elhiraika, ECA-SRO-NA
- Panel with country representatives invited to the ICSOE:
 - Tunisia
 - Libya
 - Mauritania
 - Egypt

General discussion

11 – 11.15 a.m. Health break

11.15 – 12.45 p.m. **Session 2: Expanding the tax base and increasing remittances**
Moderator: TBD

The session will discuss two important key questions for resource mobilization in North Africa, informality and remittances.

- Increasing remittances: lessons from SRO-NA's work - Samia Hamouda – ECA SRO-NA
- Financial inclusion and tax base enlargement - Dhafer Saidane – Skema Business School
- Remittances and DRM, Tunisia case - Sami Mouley – Université de Tunis

General discussion

12.45 – 2.00 p.m. *Lunch*

2.00 –4.00 p.m. **Session 3: Leveraging digital technologies to enhance DRM**
Moderator: TBD

This session will present innovations in using digital technologies to enhance DRM.

- “Artificial intelligence and tax fraud detection” Christophe Hurlin (Researcher) (online)
- Innovations in using digital technologies for DRM (Aslett Joshua - IMF) (online)
- Discussion for sharing experience in member states
 - o Egypt (Dr. Ali Hammad)
 - o Morocco (Ministry of Finance, name to be confirmed by the ministry)
 - o Sudan (Dr. Abebe)

General discussion

4.00 – 4.15 p.m. *Short break*

4.15 – 17.15 p.m. **Adoption of recommendations and closing of the ad-hoc expert group meeting**
Moderator: TBD